

2019 Australian Aid Conference

Localisation evidence base built up by panel stakeholders

- Oct 2017**


Going Local: Achieving a more appropriate and fit-for-purpose humanitarian ecosystem in the Pacific
Australian Red Cross
- May 2018**


Na Yadrayadravaki: Case study of community-led resilience during Tropical Cyclone Gita
PIANGO
- July 2018**


Tracking Progress on Localisation: A Pacific perspective
PIANGO and HAG
- Oct 2018**


Localisation: Opportunities and Challenges for protection in disaster response
HAG, Australian Red Cross, HPG
- Jan 2019**


Localisation in Vanuatu: Demonstrating Change
PIANGO, HAG
- Jan 2019**


Church Networks and Localisation Practice in the Pacific: CAN DO church partner response to the Ambae Volcano, Vanuatu
CAN DO

Speakers

Emele Duituturaga
PIANGO

Josaia Jirauni
PIANGO

Linda Kenni
HAG

Fiona Tarpey
Australian Red Cross

Grace Asten
CAN DO



LOCALISATION IN VANUATU: DEMONSTRATING CHANGE

JANUARY 2019

This paper is part of Humanitarian Advisory Group's *Intention to Impact: Localisation of humanitarian action in the Pacific* research project.

Pacific priorities



Localisation

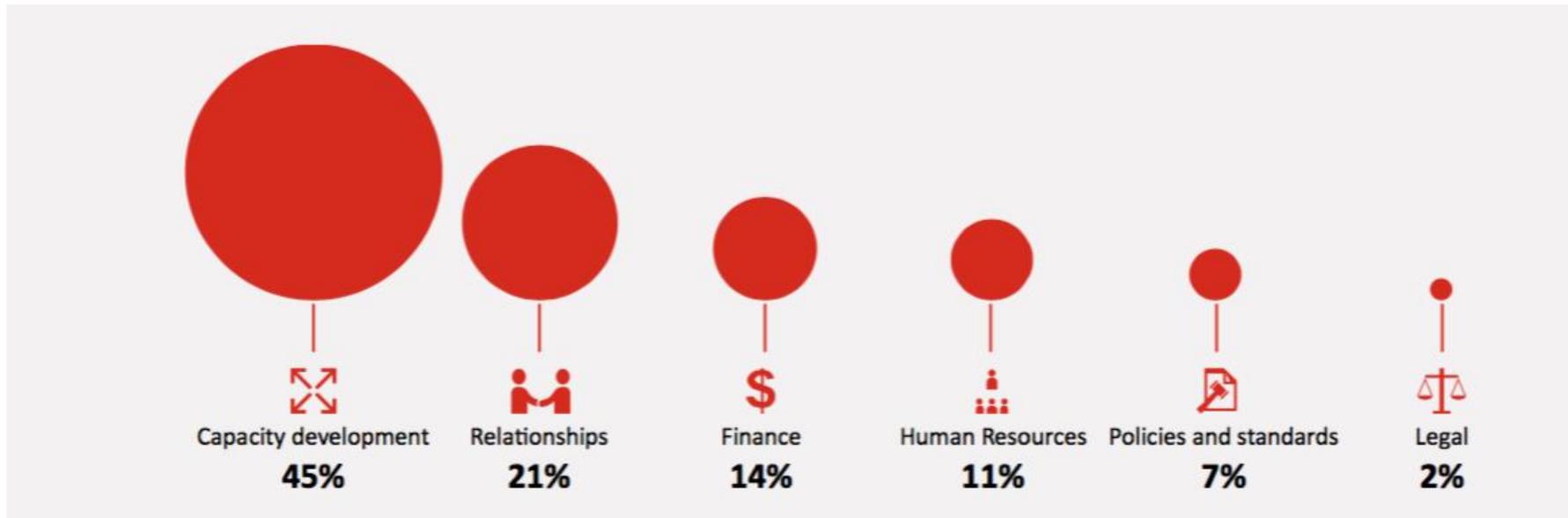
A transformative journey for
Australian Red Cross



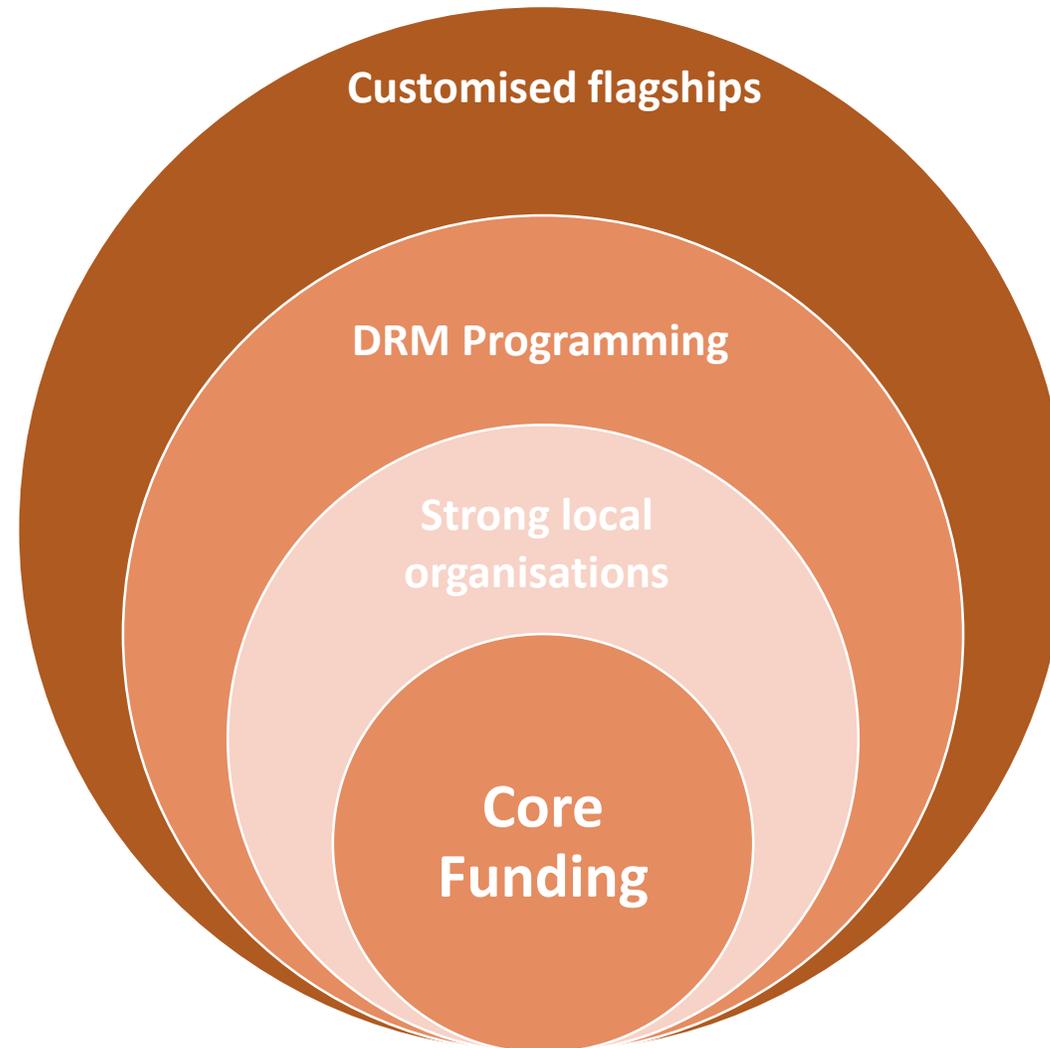
Research : What needs to change?

Lo.cal.is.a.tion (n.)

“A process of recognising, respecting and strengthening the independence of leadership and decision-making by national actors in humanitarian action, in order to better address the needs of affected populations.”

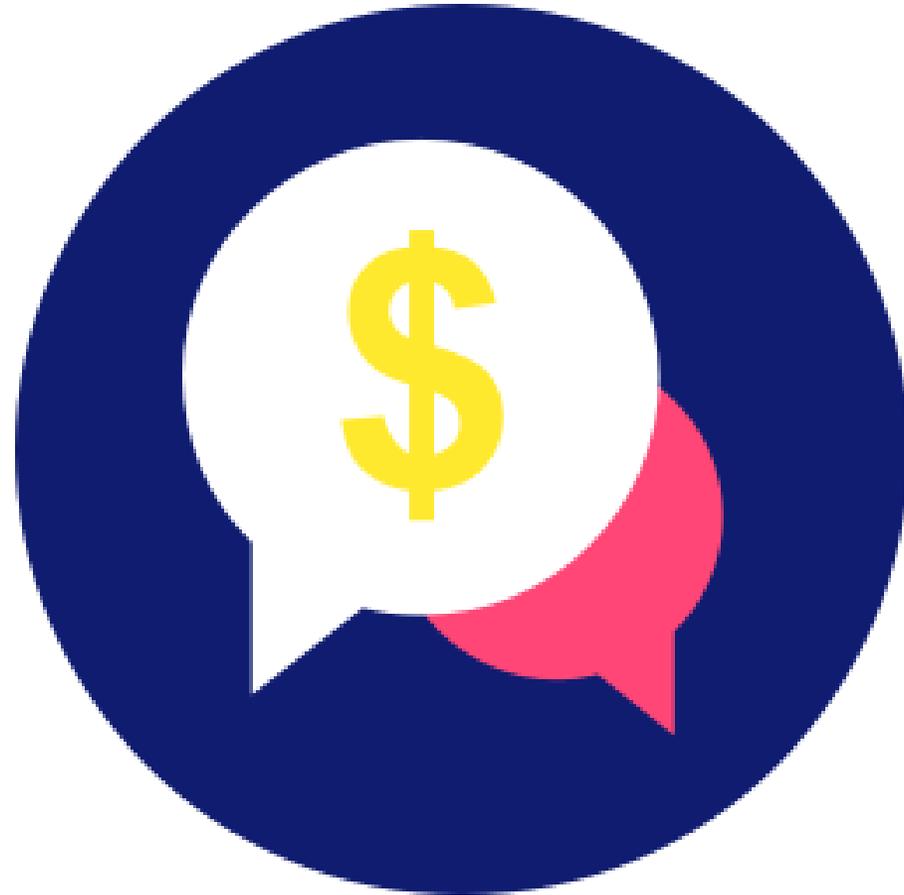


Changing ARC's operating model



Funding – the move to core funding

- \$ Move away from project funding
- \$ Core funding - a circuit breaker
- \$ Light touch requirements
- \$ Integrate financing with other donors
- \$ Bring along our back donors
- \$ Support for diversification and local financial sustainability



Capacity strengthening – key changes

- # Address the core capabilities for a local civil society organisation in their domestic context
- # No one template for this
- # Mix of funding and support for core capabilities in areas such as Human Resources, IT, legal systems, compliance & governance
- # Diversified local funding streams
- # Align other donor funding behind these priorities

Human Resources - challenges

Dependence on established deployment, recruitment and performance frameworks hindering in-country, flexible and innovative solutions to human resources.

National and regional before international.

“It makes such a huge difference when responders are from the region rather than outside the region ... [Communities] were much more comfortable with other Pacific Islanders”



Human Resources – key changes

- Locally led recruitment practices
- Local and regional HR surge
- Influencing global reform



WHAT IS A LOCALISATION LENS?

The following questions could be used to review all HR policies and related documents to assess the extent to which they are localised.

- How is localisation reflected in engagement with potential employees?
- How are key performance indicators (KPIs) and performance measured in relation to localisation? Who makes HR decisions according to policies and procedures?
- How is localisation reflected in capacity development approaches?
- To what extent do the terms of reference (TOR) of international staff reflect supporting roles to national leadership?
- How does policy and practice support national staff capacity development and retention?

Localisation :ARC experience to date

Transformative change

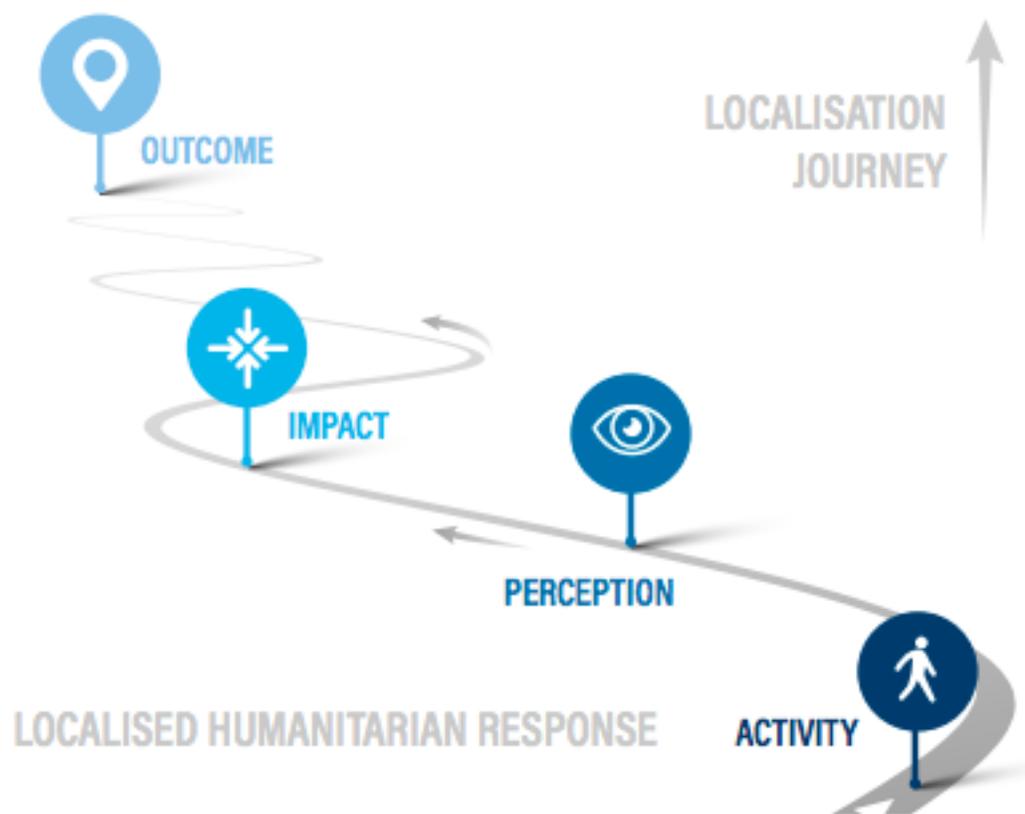
Take it to the
top

Policy change

Systems and
business models

Not get everything
right at once

Pacific perspectives on localisation



Pacific priorities





*Church Agencies Network
Disaster Operations*

Churches Collaborating to
Enhance Community Resilience
to Disaster and Conflict

Localisation in the Ambae Volcano Crisis Response

Localisation Panel

20 February 2019

Grace Asten, Anglican Overseas Aid

WHO IS CAN DO

- Australian church-based aid and development agencies with long established relationships in humanitarian and development programming in the Pacific
- Working with local churches as grassroots organisations with significant REACH, DEPTH, and long-established RELATIONSHIPS
- Churches are present in their communities before, during and after crisis and they are responding
- Strengthening capacity and resilience for and through LOCALISATION





Source: the Guardian https://www.theguardian.com/global-development/2018/aug/12/leaving-ambae-where-evacuation-is-a-way-of-life-a-picture-essay?CMP=soc_567&fbclid=IwAR2i6VzIfLmYllyCu9_MEMs-FUpBwE-5Yla28cSf2MKBfYmUKGbBUy23Te4

AMBAE VOLCANO CRISIS

- September 2017 activity of Monaro Volcano directly impacting 10,000+
- State of Emergency and mandatory evacuations x 2 in 6 months
 - Environment degradation due to ash fall, acid rain, landslides
- Lack of consistent information and effective community consultation
 - Regarding health and safety and the government response
- Uncertainty causing stress, anxiety, protection and peacebuilding concerns



Source: the Guardian https://www.theguardian.com/global-development/2018/aug/12/leaving-ambae-where-evacuation-is-a-way-of-life-a-picture-essay?CMP=soc_567&fbclid=IwAR2i6VzIfLmYJyyCu9_MEMs-FUpBwE-5YIa28cSf2MKBfYmUKGbBUy23Te4



Church Agencies Network
Disaster Operations

Churches Collaborating to
Enhance Community Resilience
to Disaster and Conflict

LOCALISATION: THE PROJECT

Faith communities of implementing partners strongly represented across affected populations / drew on existing presence and networks

AHP activated – supported by Australian Government DFAT

Strengthening pre-existing social support structures which provide stability and cohesion during times of crisis and connecting these with the Government and technical services

- Large scale provision of Dignity Kits
- Cluster volunteer team delivering Psychosocial First Aid
- Leadership Summits



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LEADERSHIP SUMMITS

“I came into the office of the Area Council Administrator very recently and quite honestly, I did not know exactly where to start as there was neither clear handing-over nor instructions yet from the Provincial Headquarters on visions and strategies.

I must say that this summit was very timely and I cannot express how happy I am and the gratitude I personally have for having this summit eventuated.

It is not easy to get people together to consult and make decisions, therefore, this summit has provided an avenue where consultation with respected leaders has been done and plans being drawn for resurrecting the CDCs towards a smooth facilitation of Ward Councils formations. Through this summit, I was able to identify some key young people to assist me in overseeing the mentioned activities.”

Mr. Ridley Tari: Area Council Administrator for the West Ambae Tokatara Area Council



LOCALISATION: THE APPROACH

- Continually sought **local insights** and **trusted partners perspective / judgement** in a changing context.
- Demonstrated value for and advocated for **‘popular knowledge’** and **‘local voice’** alongside ‘technical assessment’.
- **Team composition & participation** of national and local actors
- Emphasis on building **relationships and trust** – face to face forms:
 - DMEL informed by localisation, TPE and ECB literature
 - Walking the talk: co-facilitation, representation, language, mic time
 - Shared ownership of outcomes and interactive activities
 - Culturally and contextually appropriate - visual & storytelling
 - Mainstreaming capacity building and participatory learning
 - Talking specifically about localisation and asking how to improve

INSIGHTS FROM FORUMS

Team Vision:

Utilising local channels, Ambae's people's capacity to adapt to change is strengthened through participatory learning, information sharing and support to meet people's physical and psychosocial needs. To provide a smooth, peaceful and harmonised recovery in which people are safe, happy, satisfied and respected.

Localisation Definition:

Localisation is a process where local people's capacity is strengthened to lead, plan, prepare and the local context is respected; from response to recovery.

Locally Defined Evaluation Criteria:

- Achievements of Project Objectives
- Relevance to Communities
- Partnership and Coordination
- Humanitarian Principles
- Localisation



WHAT WE LEARNED

- **Voice and representation:**
Creating space, inviting, encouraging, language, types/orgins of knowledge
- Improving **coordination & collaboration ‘both ways’:**
 - Local churches expected to respond but without coordination or resourcing
 - Ready to respond but held back by protocol and resource
- **Capacity strengthening for resilience:**
Utilise existing capacity, mainstream CB, local surge capacity
- **Time & resourcing for ‘softer’ inputs / to do localisation...**
Time and resourcing required to build **partnerships & collaborations**, to build **common understanding of needs and responses** which are **culturally relevant and respectful**; and **strengthen capacity** over the long term.