

# Why do well designed M&E systems seldom inform decision making?

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**CLEAR HORIZON**



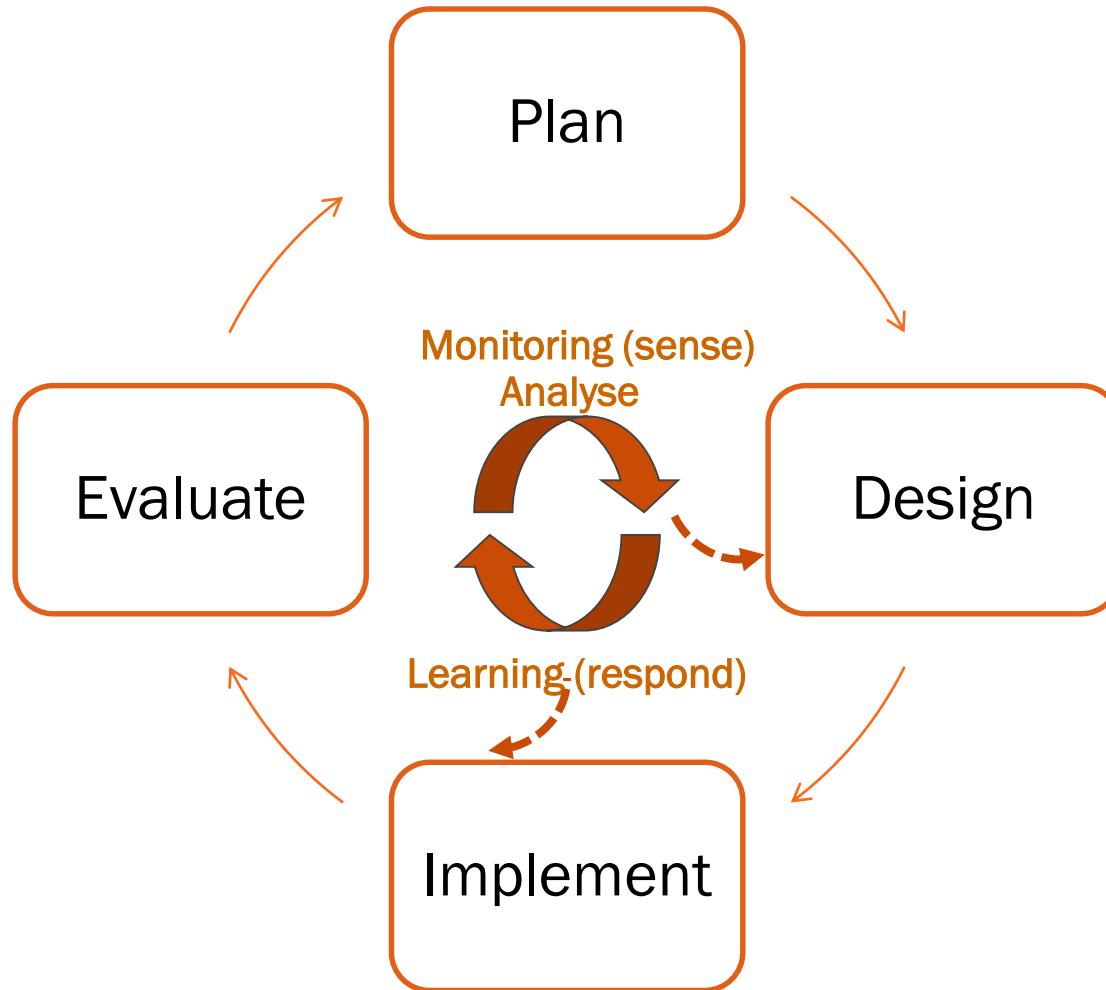
***“There are no  
solutions to complex  
problems - Only  
responses”***

David Gurteen - <http://conversational-leadership.net/solutions-to-complex-problems/>

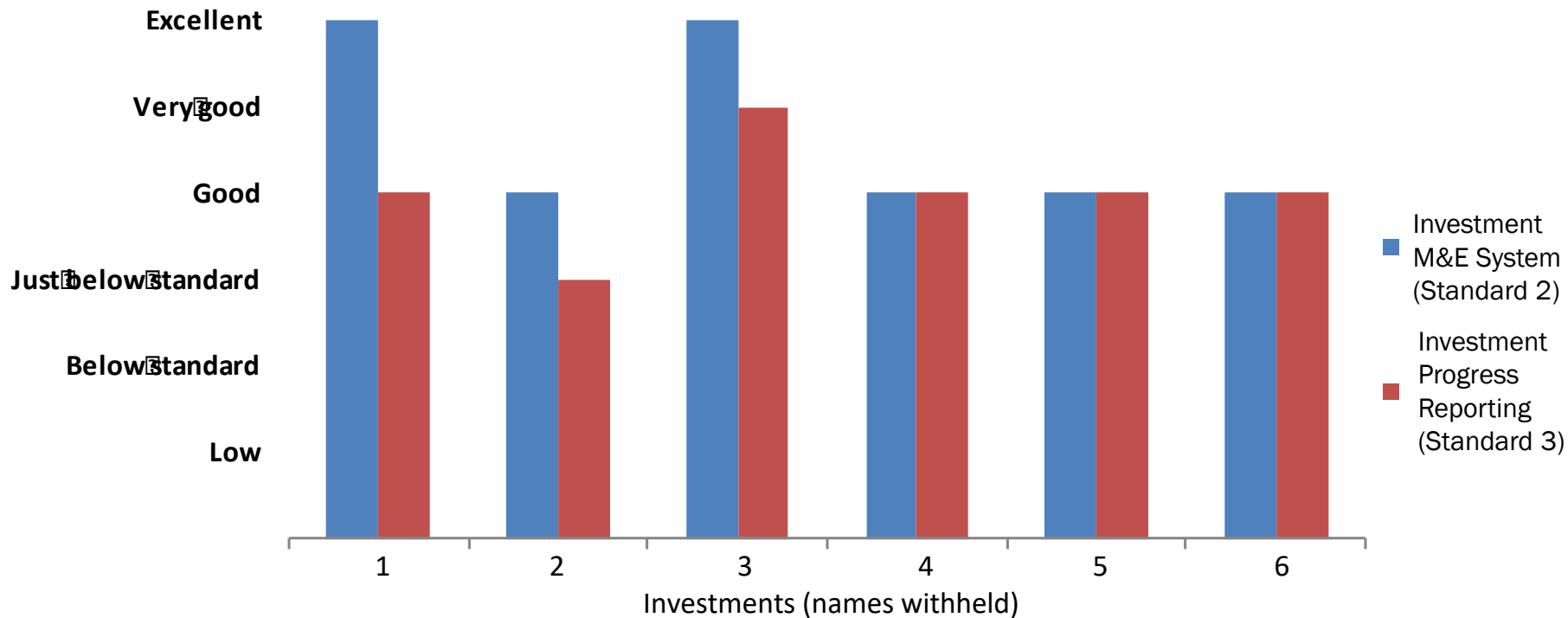


# How well placed are M&E systems to 'sense' and respond?

# MEL and the Project Management Cycle



# Assessing investments against DFAT M&E Standards



Design of M&E Framework / Plan



Implementation



Reporting



Learning

- Design and frameworks are complex but high quality

- Good but ad hoc and complex environment-room for improvement

- Improvement required to meet DFAT expectations and information needs

- Limited evidence exists to demonstrate are informing management decisions



# Constraints and how to overcome them

## Constraint

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## How to overcome

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M&E design overly complex, not fit-for-purpose

User-centred design principles that match the purpose of the M&E Framework with the complexity of the M&E approaches

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Insufficient capacity and capability to implement M&E

Implement an Evaluation Capacity Building strategy that goes beyond trainings

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M&E data collection and reporting focussed on outputs rather than outcomes

Partner-led approaches that foster a learning culture, and implement regular learning dialogues/reflection processes



**ONE SIZE  
DOES NOT  
FIT ALL**



Von links bügeln/ iron inside out/  
repasser sur l'envers /只熨燙反面

