



Australian Government
Department of Foreign Affairs and Trade

LEARNING FROM AUSTRALIAN DEVELOPMENT PROGRAM PERFORMANCE IN INDONESIA

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Presented Thursday 7 December 2023



AUSTRALIAN DEVELOPMENT PROGRAM IN INDONESIA

Second largest program

\$326m Official Development Assistance 2023-24

Sectors: **Governance, Economic Infrastructure, Agriculture, Trade, Education, Health**

Implementing partners: **Contractor (63%), Multilateral (16%)**

In average:

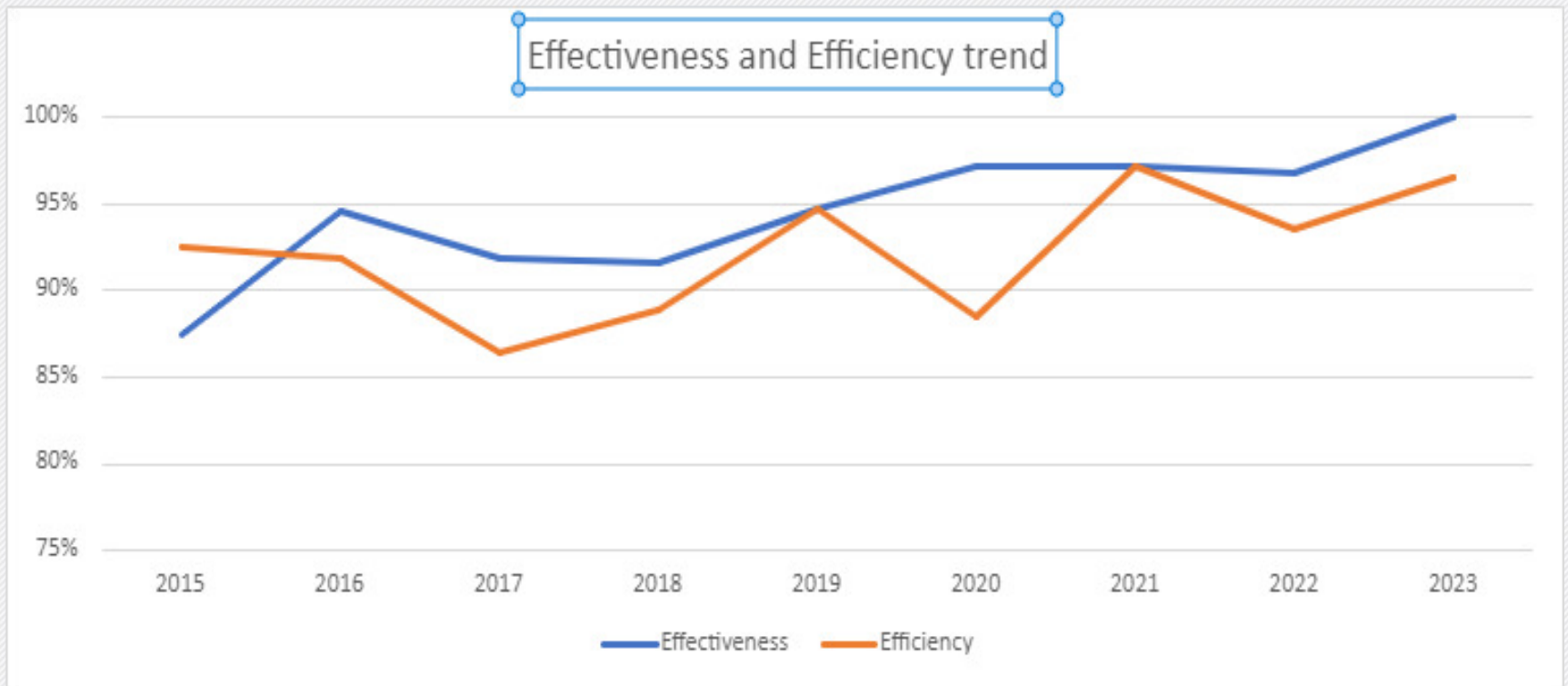
35 investments,

\$ 58m size



AUSTRALIAN DEVELOPMENT PROGRAM IN INDONESIA: EFFECTIVENESS AND EFFICIENCY

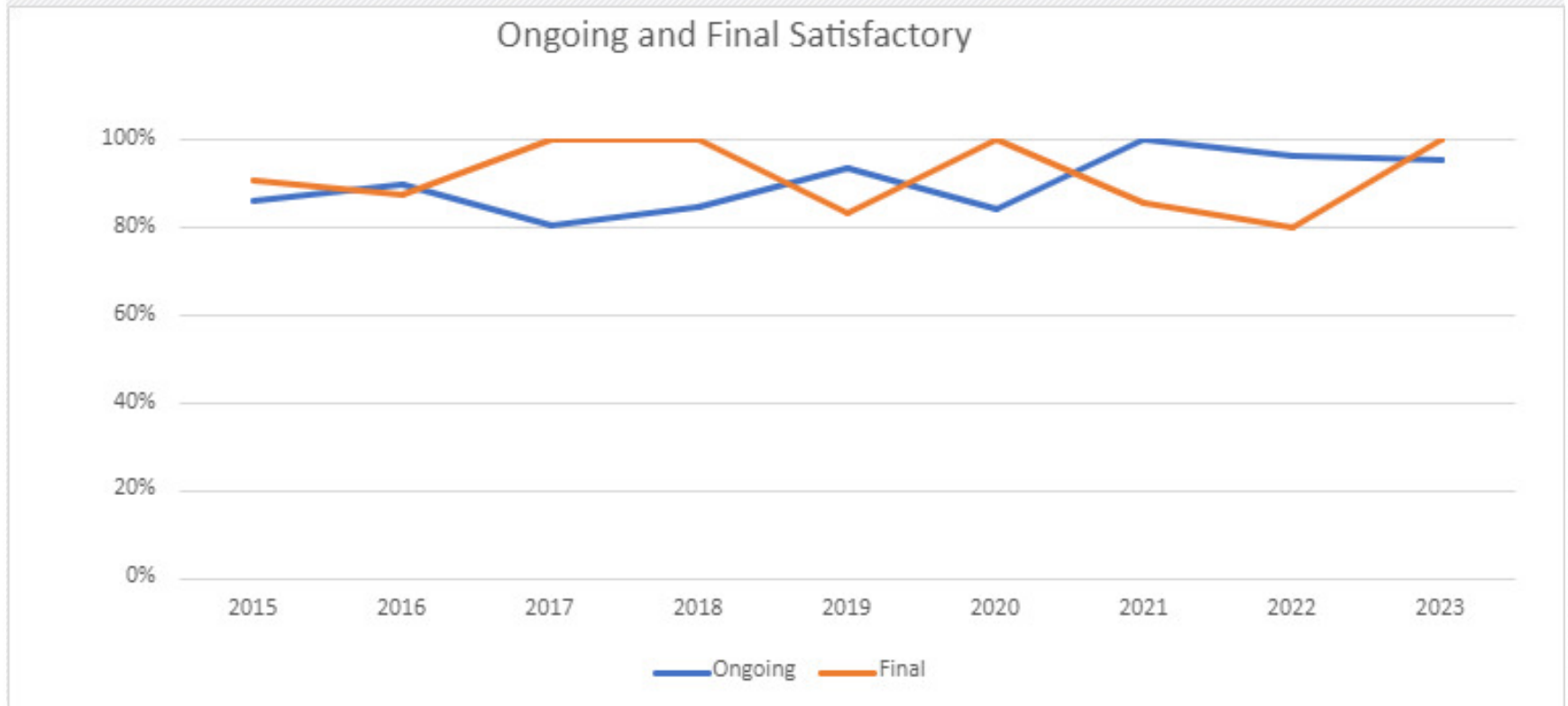
Gradual increasing trend over years showing promising improvement



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ANNUAL ONGOING VS FINAL RATINGS

Alternated ripple pattern for annual ongoing vs final ratings, but both are consistent at the top 20%



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WHAT FACTORS CONTRIBUTE TO PERFORMANCE

- Effort to implement good practice program management throughout the program lifecycle
- Familiarity to quality reporting process and expectations
- Shared common understanding and performance expectations among three roles in the performance system



WHAT CHALLENGES WE ENCOUNTER

- Different investment type has **different level of challenges**, different level of expectations
E.g. grant to non-commercial vs service procured from commercial contractors
- Investment with **complex design**: consolidation of diverse activities and partners – lack of coherence
- Investment delivers **indirect support to changes** – difficult to define attribution and measure impact



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Photo source:
<https://www.pexels.com/search/water%20ripples/>

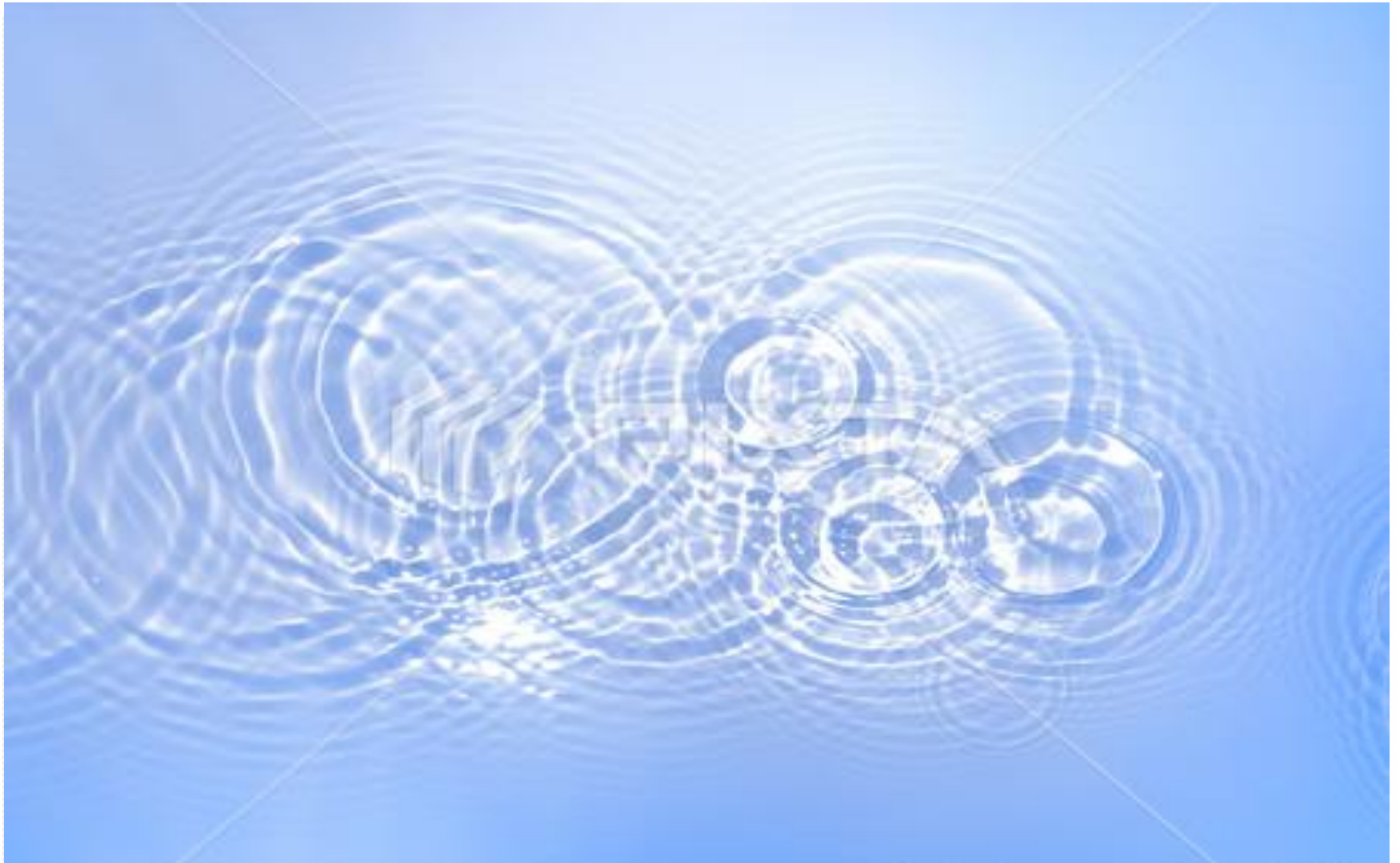


Photo source: pixtastock.com

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EFFORTS TAKEN TO MAINTAIN AND ENHANCE PERFORMANCE

- **More focused assistance** and facilitation to:
 - investments delivered by non-commercial partners
 - Investments at design and the start-up phase
- Ensure **continuous learning** occurred along the program implementation:
 - quality reporting,
 - regular monitoring
 - mid-term review



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Photo source: <https://leaderinfluence.net/2017/11/06/5-ways-to-defeat-complacency/>



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